

BEFORE THE  
PUBLIC SERVICE COMMISSION OF WISCONSIN

Application of Wisconsin Power and Light  
Company for Proposed Updates to its  
Parallel Generation Tariffs

Docket No. 6880-TE-107

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**DIRECT TESTIMONY OF RACHEL WILSON  
ON BEHALF OF RENEW WISCONSIN**

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1 **I. INTRODUCTION AND QUALIFICATIONS**

2 **Q. Please state your name, title, and employer.**

3 A. My name is Rachel Wilson and I am a Principal Associate with Synapse Energy  
4 Economics, Incorporated (Synapse). My business address is 485 Massachusetts Avenue,  
5 Suite 3, Cambridge, Massachusetts 02139.

6 **Q. Please summarize your professional experience.**

7 A. At Synapse, I conduct analysis and write testimony and publications that focus on a variety  
8 of issues relating to electric utilities, including: integrated resource planning; federal and  
9 state clean air policies; emissions from electricity generation; environmental compliance  
10 technologies, strategies, and costs; electrical system dispatch; and valuation of  
11 environmental externalities from power plants.

12 I also perform modeling analyses of electric power systems. I am proficient in the  
13 use of spreadsheet analysis tools, as well as optimization and electricity dispatch models  
14 to conduct analyses of utility service territories and regional energy markets. I have direct

1 experience running the Strategist, PROMOD IV, PROSYM/Market Analytics, PLEXOS,  
2 EnCompass, and PCI Gentrader models, and have reviewed input and output data for  
3 several other industry models.

4 Prior to joining Synapse in 2008, I worked for the Analysis Group, Inc., an  
5 economic and business consulting firm, where I provided litigation support in the form of  
6 research and quantitative analyses on a variety of issues relating to the electric industry.

7 **Q. Please summarize your educational experience.**

8 A. I hold a Master of Environmental Management from Yale University and a Bachelor of  
9 Arts in Environment, Economics, and Politics from Claremont McKenna College in  
10 Claremont, California. A copy of my current resume is attached as Ex.-RENEW-  
11 Wilson-1.

12 **Q. On whose behalf are you testifying in this case?**

13 A. I am testifying on behalf of RENEW Wisconsin, Inc.

14 **Q. What is the purpose of your testimony?**

15 A. The purpose of my testimony is to evaluate the reasonableness of Wisconsin Power and  
16 Light Company's (WPL) proposed energy component of its revised parallel generation  
17 rates and to present a more reasonable avoided energy cost forecasting methodology and  
18 the results from that analysis.

19 **Q. Have you testified previously before the Public Service Commission of Wisconsin?**

20 A. Yes, I have previously provided direct testimony in Docket No. 4220-TE-109, which is  
21 Northern States Power Company Wisconsin's application for updates to its parallel  
22 generation tariffs. My testimony in this proceeding includes many of the same concepts  
23 that I discussed in my testimony in Docket No. 4220-TE-109.

1 **II. SUMMARY OF OBSERVATIONS AND RECOMMENDATIONS**

2 **Q. Please summarize WPL’s proposed methodology for calculating avoided energy**  
3 **costs.**

4 A. WPL proposes to continue to use its currently methodology for its PgS-1 tariff, which  
5 uses a forecasted rate that is updated annually, compensating customers at market energy  
6 prices that are consistent with the locational marginal price (LMP) projections that  
7 underlie WPL’s fuel monitoring levels in the upcoming year (Direct-WPL-Cook-7).

8 **Q. At a high level, what is your reaction to WPL’s proposal?**

9 A. It is more appropriate to use a long-run forecast of LMPs to set the rate for the energy  
10 component of avoided costs. WPL did create long-run LMP forecasts using its Aurora  
11 model but erroneously chose not to base energy credits on the avoided costs indicated by  
12 that modeling (Direct-WPL-Cook-6). My testimony presents a forecast of LMPs over a  
13 20-year analysis period from 2021 to 2040.

14 **Q. What are your recommendations to the Commission in this proceeding?**

15 A. I recommend that the Commission direct WPL to base the energy component of its  
16 avoided costs for front-of-the-meter resources on a long-run forecast of LMPs, consistent  
17 with the methodology described in the technical report attached to my direct testimony  
18 (Ex.-RENEW-Wilson-2).

19 **III. WPL’S AVOIDED ENERGY COSTS**

20 **Q. What is WPL proposing in this docket with respect to the energy component of its**  
21 **avoided costs?**

22 A. WPL proposes to compensate customers at market energy prices consistent with the LMP  
23 projections that underlie the Company’s fuel monitoring projections, updated annually

1 and simplified into averaged values for its time-of-use pricing periods. (Direct-WPL-  
2 Cook-7).

3 **Q. Is this a reasonable methodology to forecast the energy component of avoided costs?**

4 A. No. A single-year forecast of LMPs only captures the variable cost of generation (fuel  
5 costs as well as operations and maintenance costs) from the generating units that are  
6 online in that particular year. It does not capture changes in the variable cost of  
7 generation that would occur as new capacity comes online in future years. Additional  
8 investments in renewable capacity would lower the variable cost of generation, while  
9 investments in fossil-fueled generators would increase the variable cost of generation.

10 **Q. Why is it more appropriate to calculate avoided energy costs based on a long-run  
11 forecast of LMPs?**

12 A. A long-run forecast of LMPs includes any changes to variable costs that result from the  
13 addition of new generators to a utility's system, or the retirement of existing generators.  
14 A long-run LMP forecast accounts for the energy costs over the entire analysis period or  
15 the period at which a Qualifying Facility (QF) would receive payments commensurate  
16 with the avoided energy cost component under a long-term contract. Depending on the  
17 length of the contract, the long-run LMP forecast may also account for the avoided  
18 energy value over the likely life of the generation asset.

1 **Q. WPL witness Cook does not recommend the use of a long-term forecast because that**  
2 **forecast “is not...the best basis for determining the value of energy generated in the**  
3 **near term, which is calculated on a real-time basis by MISO reflective of immediate**  
4 **market conditions.” (Direct-WPL-Cook-6) How do you respond?**

5 A. Use of a single-year forecast, updated annually, would not fairly compensate QFs over  
6 time. As additional QFs with low to no variable cost are added to a utility’s system, the  
7 effect is to lower the resulting LMPs in the hours in which these resources are generating.  
8 The interconnection of additional QFs to the system magnifies this effect on LMPs.

9 WPL witness Cook’s proposed single-year forecast would produce, for any given  
10 QF, an avoided cost that does not reflect the impact of that QF on LMPs, because the  
11 forecast would include the presence of that QF. In other words, under NSPW’s proposal,  
12 while that QF resource would benefit the system by lowering LMPs, it would not be  
13 compensated for the avoided energy value it adds. Instead, WPL’s buyback rate would  
14 essentially discount that QF’s impact on lowering LMPs. The QF resource should instead  
15 be compensated using a long-term price forecast that determines the value of the  
16 generator “but-for” its presence on the system.

17 **Q. Do you have other concerns with the use of a single-year forecast?**

18 A. Yes. Developers are unlikely to enter into a contract in which the avoided energy  
19 payments over the life of the asset are both variable and unknown. Use of a single-year  
20 forecast means that the avoided energy payment from year-to-year would be both  
21 variable and unknown. Developers, then, cannot know if the avoided energy payment  
22 they would receive would be sufficient to cover the costs associated with the construction  
23 of new resources. Long-term certainty is essential to the development of new resources.

1 **Q. What is the best way for WPL to develop a long-term LMP forecast?**

2 A. The most rigorous way for WPL to develop a long-term LMP forecast is to use power  
3 sector capacity optimization and production cost modeling tools (as they have already  
4 done using the Aurora model) to calculate the long-term impacts of new QF generation  
5 on energy dispatch and prices. This modeling exercise requires the development of a  
6 future scenario, or scenarios, which includes forecasts of peak demand and annual  
7 energy, commodity price forecasts, existing generating unit characteristics, forecasts of  
8 costs and availability of new generating units, and relevant environmental regulations.  
9 The capacity optimization algorithm then selects the least-cost future resource portfolio.  
10 Dispatch of the system with these new additions is simulated over the analysis period and  
11 produces a long-term forecast of LMPs.

12 **Q. Did you use power sector optimization and production cost modeling tools to**  
13 **produce a long-term forecast of LMPs?**

14 A. Yes. I used the EnCompass model, licensed by Anchor Power, to first perform a capacity  
15 expansion simulation of the Eastern Interconnect. Once an optimal resource build had  
16 been calculated by the model, hourly dispatch of both new and existing generating units  
17 was simulated to produce a forecast of LMPs over the period from 2021 to 2040. A more  
18 detailed description of the input assumptions that went into that analysis, as well as the  
19 modeling methodology used, is provided in the technical report attached to my testimony  
20 (Ex.-RENEW-Wilson-2).

21 **Q. Briefly describe your input assumptions.**

22 A. I modeled the entire Eastern Interconnect in order to account for energy flows between  
23 markets but focused on MISO for the purposes of this analysis. MISO loads were taken

1 from the *2021 MISO Energy and Peak Demand Forecasting for System Planning* report  
2 published by the State Utility Forecasting Group (SUF) at Purdue University (Ex.-  
3 RENEW-Wilson-3) and were adjusted for energy efficiency and future electrification.  
4 The system was modeled with unit-level granularity, meaning that we modeled the  
5 operating characteristics of each unit that makes up the 180 GW of existing MISO  
6 capacity. We included planned additions and retirements as part of the capacity mix and  
7 offered new resources to the model using data on capital and operating costs from sources  
8 like the U.S. Energy Information Administration (EIA) and the National Renewable  
9 Energy Laboratory's (NREL) *Advanced Technology Baseline*.

10 **Q. Briefly describe your modeling methodology.**

11 A. I used the EnCompass capacity expansion and production cost model, licensed from  
12 Anchor Power Solutions, to simulate the Eastern Interconnect over a 20-year period from  
13 2021 through 2040. Each year is first modeled in capacity optimization mode, in which  
14 EnCompass determines the most cost-effective capacity additions over the duration of the  
15 analysis period. The simulation uses a “typical on-peak/off-peak day,” in which two days  
16 are used to represent the characteristics of each month.

17 When the capacity optimization is complete, the resulting resource build-out is  
18 locked down and the model is re-run in production cost mode to simulate the dispatch of  
19 those resources. This simulates the least-cost dispatch over all 8,760 hours in the year and  
20 of all units in the Eastern Interconnect, subject to transmission constraints. The model  
21 will determine the least-cost mix of generators needed to meet load during a given time  
22 interval, typically one year in 8,760-hour increments. The production cost model  
23 produces the avoided energy cost in the form of energy prices across MISO.

1 **Q. Did you model more than one scenario in your analysis?**

2 A. Yes. I modeled a Reference scenario and a High Gas Price scenario, which use two  
3 different forecasts for natural gas prices.

4 **Q. Describe how you derived the Reference and High Gas Price forecasts.**

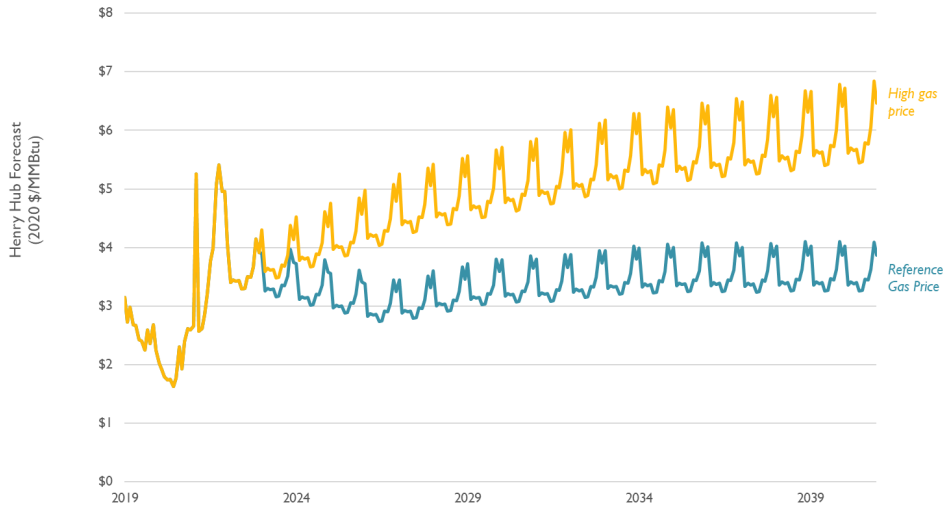
5 A. Both gas price forecasts rely on a combination of New York Mercantile Exchange  
6 (NYMEX) futures and the EIA's *2021 Annual Energy Outlook* (AEO). The NYMEX  
7 futures prices represent the actual valuation of gas by the market but become less certain  
8 the further the forecast goes into the future. The AEO's forecast, on the other hand,  
9 represents long-term fundamentals pricing. The gas price forecasts used in this analysis  
10 are based on NYMEX futures in the short-term, the AEO forecast in the long-term, and a  
11 blend of the two in the interim years.

12 Specifically, the Reference scenario assumes a gas price forecast that relies on  
13 NYMEX futures in 2022, a blend of NYMEX and AEO in 2023 through 2025, and the  
14 2021 AEO Reference Case forecast from 2026 through 2040. The High Gas price  
15 forecast utilizes the same methodology but uses AEO's Low Oil and Gas Supply forecast  
16 rather than the Reference Case to derive medium- and long-term values. The range of gas  
17 prices created by the Reference Gas Price and High Gas Price scenarios is shown in  
18 Figure 1.



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**Figure 1. Monthly Henry Hub gas price forecast, Reference and High**



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3 **Q. Why was it reasonable to create two scenarios with different gas price forecasts?**

4 A. LMPs are highly correlated with gas prices. Gas-fired generators are often “the marginal  
5 generator” in MISO, meaning that they are the generating units that are called upon to  
6 meet the next increment of load. As a result, they often set the LMP in many hours.

7 While less volatile than in the past, gas prices in both the short- and the long-term are still  
8 uncertain and utilities will often produce modeling scenarios or sensitivities that examine  
9 the effects of high gas prices on both capacity optimization (the future resource build)  
10 and dispatch of new and existing units in order to make resource decisions. Given that the  
11 future gas price forecast will directly impact the energy component of the avoided cost  
12 payment, and thus the payments to new QFs, it was also reasonable to model a second  
13 scenario that utilizes a higher gas price forecast.

14 **Q. What were the results of your analysis?**

15 A. As described in Section 3 of Ex.-RENEW-Wilson-2, the LMP forecast for Wisconsin  
16 averages the hours designated by WPL as High Rate, Low Rate, and Regular Rate. These

1 three time periods reflect the same time-of-use periods as proposed by WPL in its  
 2 application. The EnCompass forecast is representative of the price in Local Resource  
 3 Zone (LRZ) 2 for Wisconsin. The LMP forecast under Reference gas prices is shown in  
 4 Table 1, below. EnCompass produces its outputs in nominal dollars. These values have  
 5 been converted to real 2021 dollars using an assumed inflation rate of two percent.

6 **Table 1. Long-run Reference LMP forecast, Wisconsin**

Year	Wisconsin adjusted (\$2021)		
	High Rate	Low Rate	Regular Rate
2021	\$35.78	\$19.22	\$29.02
2022	\$35.24	\$20.27	\$28.88
2023	\$36.35	\$22.86	\$30.56
2024	\$38.62	\$24.43	\$31.73
2025	\$38.60	\$25.00	\$32.11
2026	\$37.27	\$24.90	\$31.61
2027	\$36.86	\$24.97	\$31.34
2028	\$36.82	\$24.44	\$30.66
2029	\$37.20	\$24.24	\$30.46
2030	\$37.53	\$24.10	\$30.13
2031	\$37.65	\$24.03	\$30.06
2032	\$37.73	\$24.42	\$30.33
2033	\$38.17	\$24.52	\$30.32
2034	\$39.23	\$24.62	\$30.56
2035	\$37.99	\$23.72	\$29.60
2036	\$35.42	\$22.97	\$28.41
2037	\$34.12	\$22.48	\$27.62
2038	\$33.42	\$21.63	\$26.74
2039	\$35.04	\$22.52	\$27.77
2040	\$34.66	\$21.90	\$27.12
2041	\$35.31	\$22.34	\$27.66
2042	\$35.97	\$22.78	\$28.22

7  
 8 The LMP forecast under the High Gas Price forecast is shown in Table 2. Note  
 9 that for both scenarios, the EnCompass analysis period extended through 2040 only.  
 10 Prices for 2041 and 2042 were extrapolated based on the forecasted growth in gas prices  
 11 due to RENEW Wisconsin's presentation of a 20-year contract term from 2023 to 2042.

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**Table 2. Long-run High Gas Price LMP forecast, Wisconsin**

Year	Wisconsin adjusted (\$2021)		
	High Rate	Low Rate	Regular Rate
2021	\$35.78	\$19.22	\$29.02
2022	\$35.24	\$20.27	\$28.88
2023	\$38.67	\$23.83	\$31.94
2024	\$43.32	\$26.39	\$34.60
2025	\$45.80	\$27.24	\$35.78
2026	\$44.96	\$26.18	\$34.69
2027	\$45.03	\$26.32	\$33.96
2028	\$44.84	\$24.97	\$32.25
2029	\$46.20	\$25.43	\$32.47
2030	\$46.93	\$25.79	\$32.39
2031	\$46.32	\$25.50	\$31.32
2032	\$46.12	\$25.70	\$31.67
2033	\$46.50	\$25.86	\$31.14
2034	\$47.48	\$26.13	\$31.51
2035	\$47.04	\$25.58	\$30.87
2036	\$44.82	\$25.78	\$30.49
2037	\$44.42	\$26.21	\$31.09
2038	\$44.76	\$26.76	\$31.40
2039	\$45.60	\$26.63	\$31.36
2040	\$45.46	\$26.21	\$31.06
2041	\$46.31	\$26.74	\$31.68
2042	\$47.18	\$27.27	\$32.31

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3 **IV. CONCLUSION**

4 **Q. Please restate your recommendations to the Commission in this proceeding.**

5 A. An annually updated forecast of short-run LMPs is insufficient to set the energy  
6 component of WPL’s avoided cost because it represents only those costs that are incurred  
7 to generate electricity absent additional investments in new generation capacity. A long-  
8 run forecast of marginal energy costs, or LMPs, is a more appropriate representation of  
9 the avoided energy cost component for the following reasons: (1) it captures changes in  
10 the variable cost of generation that would occur as new capacity comes online in future  
11 years; (2) it accounts for the energy costs over the entire analysis period, or the period at

1           which a QF would receive payments commensurate with the avoided energy cost  
2           component under a long-term contract; (3) the long-run LMP forecast may also account  
3           for the avoided energy value over the likely life of the QF asset; and (4) a long-run  
4           forecast gives project developers certainty around future revenue streams, ensuring that  
5           QFs are constructed. For those reasons, I recommend that the Commission direct WPL to  
6           (a) use a long-term LMPs forecast for the purposes of determining its avoided energy  
7           costs and (b) create more than one gas price forecast scenario as a part of its long-term  
8           LMP forecasting exercise.

9   **Q.    Does this conclude your testimony?**

10  **A.    Yes, it does.**