

**BEFORE THE  
PUBLIC SERVICE COMMISSION OF WISCONSIN**

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Application of Madison Gas and Electric Company  
for Approval of Proposed Changes to its Parallel  
Generation Tariffs

3270-TE-114

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**DIRECT TESTIMONY OF RACHEL S. WILSON  
ON BEHALF OF RENEW WISCONSIN**

1 **I. INTRODUCTION AND QUALIFICATIONS**

2 **Q. Please state your name, title, and employer.**

3 A. My name is Rachel Wilson and I am a Principal Associate with Synapse Energy  
4 Economics, Incorporated (Synapse). My business address is 485 Massachusetts Avenue,  
5 Suite 3, Cambridge, Massachusetts 02139.

6 **Q. Please summarize your professional experience.**

7 A. At Synapse, I conduct analysis and write testimony and publications that focus on a variety  
8 of issues relating to electric utilities, including: integrated resource planning; federal and  
9 state clean air policies; emissions from electricity generation; environmental compliance  
10 technologies, strategies, and costs; electrical system dispatch; and valuation of  
11 environmental externalities from power plants.

12 I also perform modeling analyses of electric power systems. I am proficient in the  
13 use of spreadsheet analysis tools, as well as optimization and electricity dispatch models  
14 to conduct analyses of utility service territories and regional energy markets. I have direct  
15 experience running the Strategist, PROMOD IV, PROSYM/Market Analytics, PLEXOS,

1 EnCompass, and PCI Gentrader models, and have reviewed input and output data for  
2 several other industry models.

3 Prior to joining Synapse in 2008, I worked for the Analysis Group, Inc., an  
4 economic and business consulting firm, where I provided litigation support in the form of  
5 research and quantitative analyses on a variety of issues relating to the electric industry.

6 **Q. Please summarize your educational experience.**

7 A. I hold a Master of Environmental Management from Yale University and a Bachelor of  
8 Arts in Environment, Economics, and Politics from Claremont McKenna College in  
9 Claremont, California. A copy of my current resume is attached as Ex.-RENEW-  
10 Wilson-1.

11 **Q. On whose behalf are you testifying in this case?**

12 A. I am testifying on behalf of RENEW Wisconsin, Inc.

13 **Q. What is the purpose of your testimony?**

14 A. The purpose of my testimony is to evaluate the reasonableness of Madison Gas and  
15 Electric Company's (MGE) proposed energy component of its revised parallel generation  
16 rates, to present a more reasonable avoided energy cost forecasting methodology, and to  
17 present the results from my own analysis using that methodology.

18 **Q. Have you testified previously before the Public Service Commission of Wisconsin?**

19 A. Yes, I have previously provided direct testimony in Docket Nos. 4220-TE-109, 6680-TE-  
20 107, 6630-TE-107, and 6690-TE-114, which are the applications for updates to parallel  
21 generation tariffs for Northern States Power Company Wisconsin, Wisconsin Power and  
22 Light Company, Wisconsin Electric Power Company, and Wisconsin Public Service

1 Corporation, respectively. My testimony in this proceeding includes many of the same  
2 concepts that I discussed in my testimony in those dockets.

3 **II. SUMMARY OF OBSERVATIONS AND RECOMMENDATIONS**

4 **Q. Please summarize the basis for MGE's current avoided energy cost rates.**

5 A. MGE's current MSC-2 tariff, which contains the Company's Parallel Generation  
6 Buyback Rates, currently requires that the energy rates be reset annually on January 1 of  
7 each year based on the hourly average day-ahead location marginal prices (LMPs) of the  
8 most recently completed November 1 to October 31 period (Direct-MGE-Denu-5).

9 **Q. What is MGE's proposed methodology for calculating avoided energy costs going  
10 forward?**

11 A. MGE proposes to transition to using short-term forecasted LMP data from its Annual  
12 Fuel Cost Plan to determine energy buyback rates (Direct-MGE-Denu-5).

13 **Q. At a high level, what is your reaction to MGE's proposal?**

14 A. It is more appropriate to use a long-run forecast of LMPs to set the rate for the energy  
15 component of avoided costs. My testimony presents a forecast of LMPs over a 20-year  
16 analysis period from 2021 to 2040.

17 **Q. What are your recommendations to the Commission in this proceeding?**

18 A. I recommend that the Commission direct MGE to base the energy component of its  
19 avoided costs for front-of-the-meter resources on a long-run forecast of LMPs, consistent  
20 with the methodology described in the technical report attached to my direct testimony  
21 (Wisconsin Avoided Energy Costs, Ex.-RENEW-Wilson-2).

1 **III. MGE'S AVOIDED ENERGY COSTS**

2 **Q. What is MGE proposing in this docket with respect to the energy component of its**  
3 **avoided costs?**

4 A. MGE proposes to compensate customers at market energy prices consistent with the  
5 forecasted LMP values that underlie the Company's annual Fuel Cost Plan (Direct-MGE-  
6 Denu-5).

7 **Q. Is this a reasonable methodology to forecast the energy component of avoided costs?**

8 A. A single-year forecast of LMPs is not reasonably representative of the avoided energy  
9 value of distributed generation. A single-year forecast of LMPs only captures the variable  
10 cost of generation (fuel costs as well as operations and maintenance costs) from the  
11 generating units that are online in that particular year. It does not capture changes in the  
12 variable cost of generation that would occur as new capacity comes online in future  
13 years. Additional investments in renewable capacity would lower the variable cost of  
14 generation, while investments in fossil-fueled generators would increase the variable cost  
15 of generation.

16 **Q. Why is it more appropriate to calculate avoided energy costs based on a long-run**  
17 **forecast of LMPs?**

18 A. A long-run forecast of LMPs includes any changes to variable costs that result from the  
19 addition of new generators to a utility's system, or the retirement of existing generators.  
20 A long-run LMP forecast accounts for the energy costs over the entire analysis period or  
21 the period at which a Qualifying Facility (QF) would receive payments commensurate  
22 with the avoided energy cost component under a long-term contract. Depending on the

1 length of the contract, the long-run LMP forecast may also account for the avoided  
2 energy value over the likely life of the generation asset.

3 **Q. Do you have other concerns with the use of a single-year forecast?**

4 A. Yes. Developers are unlikely to enter into a contract in which the avoided energy  
5 payments over the life of the asset are both variable and unknown. Use of a single-year  
6 forecast means that the avoided energy payment from year-to-year would be both  
7 variable and unknown. Developers, then, cannot know if the avoided energy payment  
8 they would receive would be sufficient to cover the costs associated with the construction  
9 of new resources. Long-term certainty is essential to the development of new resources.

10 **Q. Wouldn't the use of fixed pricing lead to compensation for distributed generation at  
11 a rate that deviates from avoided energy cost?**

12 A. Over the duration of the contract, actual energy prices will likely be higher or lower than  
13 the fixed energy price at any given time, but that is true with any forecast. Further, our  
14 long term forecasts are conservative, and are more likely to be lower than future actual  
15 energy prices in the Midcontinent Independent System Operator (MISO) market.

16 Matching buyback rates to hour-to-hour changes in market prices is not a  
17 reasonable way to encourage renewable resource development. As additional QFs with  
18 low to no variable cost are added to a utility's system, the effect is to lower the resulting  
19 LMPs in the hours in which these resources are generating. This effect on LMPs is  
20 magnified as more QFs are added to the system.

21 Use of hourly market prices would produce, for any given QF, an avoided cost  
22 that does not reflect the impact of that QF on LMPs, because the forecast would include  
23 the presence of that QF. In other words, under MGE's proposal, while that QF resource

1 would benefit the system by lowering LMPs, it would not be compensated for the  
2 avoided energy value it adds. Instead, MGE's buyback rate would essentially discount  
3 that QF's impact on lowering LMPs. The QF resource should instead be compensated  
4 using a long-term price forecast that determines the value of the generator "but-for" its  
5 presence on the system.

6 **Q. What is the best way for MGE to develop a long-term LMP forecast?**

7 A. The most rigorous way for MGE to develop a long-term LMP forecast is to use power  
8 sector capacity optimization and production cost modeling tools to calculate the long-  
9 term impacts of new QF generation on energy dispatch and prices. This modeling  
10 exercise requires the development of a future scenario, or scenarios, which includes  
11 forecasts of peak demand and annual energy, commodity price forecasts, existing  
12 generating unit characteristics, forecasts of costs and availability of new generating units,  
13 and relevant environmental regulations. The capacity optimization algorithm then selects  
14 the least-cost future resource portfolio. Dispatch of the system with these new additions is  
15 simulated over the analysis period and produces a long-term forecast of LMPs.

16 **Q. Did you use power sector optimization and production cost modeling tools to  
17 produce a long-term forecast of LMPs?**

18 A. Yes. I used the EnCompass model, licensed by Anchor Power, to first perform a capacity  
19 expansion simulation of the Eastern Interconnect. Once an optimal resource build had  
20 been calculated by the model, hourly dispatch of both new and existing generating units  
21 was simulated to produce a forecast of LMPs over the period from 2021 to 2040. A more  
22 detailed description of the input assumptions that went into that analysis, as well as the

1 modeling methodology used, is provided in the technical report attached to my testimony  
2 (Wisconsin Avoided Energy Costs, Ex.-RENEW-Wilson-2).

3 **Q. Briefly describe your input assumptions.**

4 A. I modeled the entire Eastern Interconnect in order to account for energy flows between  
5 markets but focused on MISO for the purposes of this analysis. MISO loads were taken  
6 from the *2021 MISO Energy and Peak Demand Forecasting for System Planning* report  
7 published by the State Utility Forecasting Group (SUFG) at Purdue University<sup>1</sup> (Ex.-  
8 RENEW-Wilson-3) and were adjusted for energy efficiency and future electrification.  
9 The system was modeled with unit-level granularity, meaning that we modeled the  
10 operating characteristics of each unit that makes up the 180 GW of existing MISO  
11 capacity. We included planned additions and retirements as part of the capacity mix and  
12 offered new resources to the model using data on capital and operating costs from sources  
13 like the U.S. Energy Information Administration (EIA) and the National Renewable  
14 Energy Laboratory's (NREL) *Advanced Technology Baseline*.

15 **Q. Briefly describe your modeling methodology.**

16 A. I used the EnCompass capacity expansion and production cost model, licensed from  
17 Anchor Power Solutions, to simulate the Eastern Interconnect over a 20-year period from  
18 2021 through 2040. Each year is first modeled in capacity optimization mode, in which  
19 EnCompass determines the most cost-effective capacity additions over the duration of the

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<sup>1</sup> Lu, Liewei, F. Wu, D. J. Gotham, D. G. Nderitu, T. A. Phillips, P. V. Preckel, M. A. Velástegui. *2021 MISO Energy and Peak Demand Forecasting for System Planning*. Purdue University State Utility Forecasting Group for Midcontinent Independent System Operator, Inc. Available at: <https://www.purdue.edu/discoverypark/sufg/docs/publications/MISO/MISO%20forecast%20report%202021.pdf>.

1 analysis period. The simulation uses a “typical on-peak/off-peak day,” in which two days  
2 are used to represent the characteristics of each month.

3 When the capacity optimization is complete, the resulting resource build-out is  
4 locked down and the model is re-run in production cost mode to simulate the dispatch of  
5 those resources. This simulates the least-cost dispatch over all 8,760 hours in the year and  
6 of all units in the Eastern Interconnect, subject to transmission constraints. The model  
7 will determine the least-cost mix of generators needed to meet load during a given time  
8 interval, typically one year in 8,760-hour increments. The production cost model  
9 produces the avoided energy cost in the form of energy prices across MISO.

10 **Q. Did you model more than one scenario in your analysis?**

11 A. Yes. I modeled a Reference scenario and a High Gas Price scenario, which use two  
12 different forecasts for natural gas prices.

13 **Q. Describe how you derived the Reference and High Gas Price forecasts.**

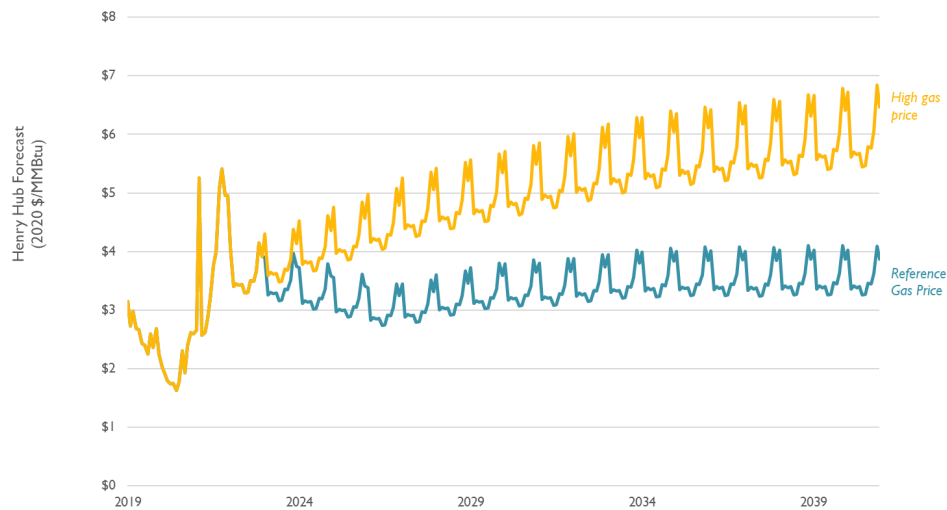
14 A. Both gas price forecasts rely on a combination of New York Mercantile Exchange  
15 (NYMEX) futures and the EIA’s *2021 Annual Energy Outlook* (AEO). The NYMEX  
16 futures prices represent the actual valuation of gas by the market but become less certain  
17 the further the forecast goes into the future. The AEO’s forecast, on the other hand,  
18 represents long-term fundamentals pricing. The gas price forecasts used in this analysis  
19 are based on NYMEX futures in the short-term, the AEO forecast in the long-term, and a  
20 blend of the two in the interim years.

21 Specifically, the Reference scenario assumes a gas price forecast that relies on  
22 NYMEX futures in 2022, a blend of NYMEX and AEO in 2023 through 2025, and the  
23 2021 AEO Reference Case forecast from 2026 through 2040. The High Gas price



1 forecast utilizes the same methodology but uses AEO’s Low Oil and Gas Supply forecast  
2 rather than the Reference Case to derive medium- and long-term values. The range of gas  
3 prices created by the Reference Gas Price and High Gas Price scenarios is shown in  
4 Figure 1.

5 **Figure 1. Monthly Henry Hub gas price forecast, Reference and High**



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7 **Q. Why was it reasonable to create two scenarios with different gas price forecasts?**

8 A. LMPs are highly correlated with gas prices. Gas-fired generators are often “the marginal  
9 generator” in MISO, meaning that they are the generating units that are called upon to  
10 meet the next increment of load. As a result, they often set the LMP in many hours.

11 While less volatile than in the past, gas prices in both the short- and the long-term are still  
12 uncertain and utilities will often produce modeling scenarios or sensitivities that examine  
13 the effects of high gas prices on both capacity optimization (the future resource build)  
14 and dispatch of new and existing units in order to make resource decisions. Given that the  
15 future gas price forecast will directly impact the energy component of the avoided cost

1 payment, and thus the payments to new QFs, it was also reasonable to model a second  
2 scenario that utilizes a higher gas price forecast.

3 **Q. Have gas price futures changed at all since the date of your analysis?**

4 A. Yes. Since the beginning of 2022, gas price futures have more than doubled, increasing  
5 from \$3.730/mmBtu to \$7.854/mmBtu in mid-May.<sup>2</sup> These prices are higher than the  
6 expected prices used for 2022 in my analysis. Given the possibility, and perhaps the  
7 future likelihood, that gas prices will be higher than the prices I have used in my analysis,  
8 the energy price projections I provide below can be considered conservative projections.

9 **Q. What were the results of your analysis?**

10 A. As described in Section 3 of Ex.-RENEW-Wilson-2, the LMP forecast for Wisconsin  
11 averages the hours designated by MGE as On-Peak Period 1, On-Peak Period 2, On-Peak  
12 Period 3, and Base Energy. These four time periods reflect the same time-of-use periods  
13 as proposed by MGE in its application. The EnCompass forecast is representative of the  
14 price in Local Resource Zone (LRZ) 2 for Wisconsin. The LMP forecast under Reference  
15 gas prices is shown in Table 1, below. EnCompass produces its outputs in nominal  
16 dollars. These values have been converted to real 2021 dollars using an assumed inflation  
17 rate of two percent.

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<sup>2</sup> de Luna, Marcy and Biana Flowers. May 16, 2022. *Surging natural gas prices squeeze U.S. industrial sector*. Reuters. Available at: <https://www.reuters.com/markets/us/surging-natural-gas-prices-squeeze-us-industrial-sector-2022-05-16/>.

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**Table 1. Long-run Reference LMP forecast, Wisconsin**

Wisconsin adjusted (\$2021)				
Year	Peak 1	Peak 2	Peak 3	Base
2021	\$31.30	\$31.42	\$30.71	\$24.71
2022	\$30.50	\$31.07	\$30.95	\$25.10
2023	\$31.78	\$32.66	\$32.63	\$27.18
2024	\$32.62	\$34.08	\$34.57	\$28.65
2025	\$32.96	\$34.54	\$34.79	\$29.09
2026	\$31.82	\$33.80	\$34.63	\$28.74
2027	\$31.55	\$33.51	\$34.41	\$28.64
2028	\$30.70	\$32.89	\$34.10	\$28.05
2029	\$30.59	\$32.86	\$34.03	\$27.91
2030	\$30.26	\$32.63	\$34.05	\$27.73
2031	\$30.48	\$32.55	\$33.68	\$27.68
2032	\$30.72	\$32.87	\$33.92	\$28.03
2033	\$30.87	\$32.98	\$33.94	\$28.10
2034	\$31.23	\$33.45	\$34.47	\$28.32
2035	\$30.32	\$32.42	\$33.30	\$27.36
2036	\$28.95	\$30.78	\$31.67	\$26.28
2037	\$28.12	\$29.84	\$30.68	\$25.61
2038	\$27.34	\$29.01	\$29.82	\$24.77
2039	\$28.25	\$30.27	\$31.22	\$25.77
2040	\$27.74	\$29.75	\$30.55	\$25.15
2041	\$28.26	\$30.34	\$31.16	\$25.65
2042	\$28.79	\$30.95	\$31.78	\$26.17

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The LMP forecast under the High Gas Price forecast is shown in Table 2. Note that for both scenarios, the EnCompass analysis period extended through 2040 only. Prices for 2041 and 2042 were extrapolated based on the forecasted growth in gas prices due to RENEW Wisconsin's presentation of a 20-year contract term from 2023 to 2042.

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**Table 2. Long-run High Gas Price LMP forecast, Wisconsin**

Wisconsin adjusted (\$2021)				
Year	Peak 1	Peak 2	Peak 3	Base
2021	\$31.30	\$31.42	\$30.71	\$24.71
2022	\$30.50	\$31.07	\$30.95	\$25.10
2023	\$33.29	\$34.33	\$34.26	\$28.43
2024	\$35.56	\$37.39	\$38.23	\$31.22
2025	\$36.53	\$39.13	\$40.13	\$32.34
2026	\$34.80	\$38.31	\$40.21	\$31.32
2027	\$34.08	\$37.68	\$39.66	\$31.12
2028	\$32.50	\$36.42	\$38.37	\$29.66
2029	\$32.74	\$36.79	\$38.83	\$30.12
2030	\$32.47	\$36.94	\$39.16	\$30.33
2031	\$31.44	\$36.11	\$37.76	\$29.69
2032	\$31.80	\$36.21	\$37.93	\$29.97
2033	\$31.51	\$35.96	\$37.40	\$29.84
2034	\$31.87	\$36.55	\$37.94	\$30.19
2035	\$31.39	\$36.07	\$37.10	\$29.61
2036	\$30.96	\$35.13	\$36.06	\$29.37
2037	\$31.31	\$35.56	\$36.58	\$29.82
2038	\$31.70	\$35.77	\$36.83	\$30.26
2039	\$31.81	\$36.07	\$36.99	\$30.24
2040	\$31.62	\$35.83	\$36.55	\$29.88
2041	\$32.21	\$36.55	\$37.28	\$30.48
2042	\$32.82	\$37.28	\$38.03	\$31.09

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3 **IV. CONCLUSION**

4 **Q. Please restate your recommendations to the Commission in this proceeding.**

5 A. An annually updated forecast of short-run LMPs is insufficient to set the energy  
6 component of MGE’s avoided cost because it represents only those costs that are incurred  
7 to generate electricity absent additional investments in new generation capacity. A long-  
8 run forecast of marginal energy costs, or LMPs, is a more appropriate representation of  
9 the avoided energy cost component for the following reasons: (1) it captures changes in  
10 the variable cost of generation that would occur as new capacity comes online in future  
11 years; (2) it accounts for the energy costs over the entire analysis period, or the period at

1           which a QF would receive payments commensurate with the avoided energy cost  
2           component under a long-term contract; (3) the long-run LMP forecast may also account  
3           for the avoided energy value over the likely life of the QF asset; and (4) a long-run  
4           forecast gives project developers certainty around future revenue streams, ensuring that  
5           QFs are constructed. For those reasons, I recommend that the Commission direct MGE to  
6           (a) use a long-term LMPs forecast for the purposes of determining its avoided energy  
7           costs and (b) create more than one gas price forecast scenario as a part of its long-term  
8           LMP forecasting exercise.

9   **Q.    Does this conclude your testimony?**

10  **A.    Yes, it does.**